|   |    |        | _  | `   |
|---|----|--------|----|-----|
| ( | Mι | llions | Λt | VAN |
|   |    |        |    |     |

|   |               | (Millions of yen) |
|---|---------------|-------------------|
|   | March 31,2021 | March 31,2022     |
| Assets                                    |               |                   |
| Current assets                            |               |                   |
| Cash and deposits                         | 145           | 190               |
| Notes and accounts receivable             | 24,945        | 27,897            |
| Contract works in progress                | 877           | 868               |
| Supplies                                  | 9             | 12                |
| Short-term loans receivable               | 710           | _                 |
| Deposits paid                             | 19,947        | 24,958            |
| Other                                     | 1,849         | 6,047             |
| Allowance for doubtful accounts           | (2)           | (0)               |
| Total current assets                      | 48,480        | 59,971            |
| Non-current assets                        |               |                   |
| Property, plant and equipment             |               |                   |
| Buildings and structures,net              | 490           | 451               |
| Machinery and equipment, net              | 21            | 12                |
| Tools, furniture and fixtures,net         | 125           | 127               |
| Land                                      | 195           | 185               |
| Leased assets,net                         | 0             | 4                 |
| Construction in progress                  | 14            | 17                |
| Total Property, plant and equipment       | 844           | 795               |
| Intangible assets                         | 177           | 181               |
| Investments and other assets              |               |                   |
| Investment securities                     | 62            | 80                |
| Investment in subsidiaries and affiliates | 1,239         | 1,239             |
| Deferred tax assets                       | 2,275         | 2,333             |
| Other                                     | 453           | 409               |
| Allowance for doubtful accounts           | (10)          | _                 |
| Total investments and other assets        | 4,019         | 4,061             |
| Total non-current assets                  | 5,040         | 5,037             |
| Total assets                              | 53,520        | 65,009            |

(Millions of yen)

| Liabilities Current Liabilities                    |        |        |
|--|--------|--------|
| Current Liabilities                                |        |        |
| Current Liabilities                                |        |        |
| Notes and accounts payable                         | 20,346 | 31,129 |
| Accrued liabilities                                | 1,382  | 1,357  |
| Short-term borrowings                              | _      | 950    |
| Income taxes payable                               | 421    | 365    |
| Advance receipts on uncompleted contracts          | 5,250  | 5,255  |
| Accrued compensation on completed works            | 1,779  | 1,706  |
| Reserve for anticipated loss on contract works     | 14     | _      |
| Other  | 6,220  | 4,714  |
| Total current liabilities                          | 35,412 | 45,476 |
| Non-current liabilities                            |        |        |
| Accrued retirement benefits                        | 3,580  | 3,735  |
| Other  | 50     | 67     |
| Total non-current liabilities                      | 3,630  | 3,802  |
| Total liabilities                                  | 39,042 | 49,278 |
| Net assets   |        |        |
| Shareholders' equity                               |        |        |
| Common stock                                       | 1,405  | 1,405  |
| Retained earnings                                  | 13,020 | 14,269 |
| Total shareholders' equity                         | 14,425 | 15,674 |
| Valuation, translation adjustment and other        |        |        |
| Net unrealized holding gains on other securities   | 12     | 26     |
| Deferred gains or losses on hedges                 | 40     | 31     |
| Total Valuation, translation adjustment and others | 52     | 57     |
| Total net assets                                   | 14,477 | 15,730 |
| Total liabilities and net assets                   | 53,520 | 65,009 |